

African National Congress

51 Plein Street
Johannesburg 2001
P O Box 61884
Marshalltown 2107

FAX TO: ANC W. CAPE
 FAX NO: (021) 4485646 PAGES 6 OF:
 ATTENTION OF: ALBIE SACHS
 FROM: FAITH MNISI DATE: 14/7/92
 COMPANY: ANC
 FAX NO: 333 4509 **Post-it** Notes from 3M

: (011) 330-7067
x: (011) 29-0097
Tel: 421252

OFFICE OF THE SECRETARY GENERAL

MEMORANDUM

DATE: 13th July, 1992.

TO: All Members of the National Executive Committee (NEC)

FROM: Secretary-General

RE: Workshop to evaluate the advantages/disadvantages of engaging various Government Departments, Parastatals and State-Funded Institutions.

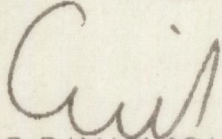
Enclosed herewith please find an invitation sent to all Departments and Regions to attend a Workshop to evaluate our Engagement Strategy in relation to the above institutions. The Workshop, originally scheduled for the week-end of the 18 - 19th July will now take place on the week-end of 25th - 26th July, 1992, in Johannesburg.

Noting the importance of the Workshop, we are hereby inviting as many NEC members as possible to attend.

We would highly appreciate it if members of the NEC could complete the "Engagement Questionnaire", since this would greatly facilitate the preparation of a paper to be presented at the Workshop.

Please send completed questionnaires as soon as possible to Cde. Faith Mmusi
(Tel: 330 7178; Fax: 333 4509), and also confirm participation at the
workshop with her.

Yours In struggle,



M.C. RAMAPHOSA

SECRETARY-GENERAL.

MCH91-22-5-5-1

51 Plein Street
Johannesburg
P.O. Box 61884
Marshalltown 2107

tel: 011) 330-7000
fax: 333-9090
333-4509
telex: 42-1252



**AFRICAN
NATIONAL CONGRESS**

24th June, 1992.

MEMORANDUM

TO: All ANC Departments/Sections/Desks
All ANC Regions.

At a Heads of Department's Meeting held 18th June, 1992, it was agreed to urgently convene a Workshop to evaluate the advantages/disadvantages of engaging with various Government Departments, parastatals and other state-funded institutions.

Increasingly key ANC members are being singled out to participate in processes to reach consensus around strategic policy issues, and are even being offered employment or positions on Boards/Trusts etc. Do these engagements advance the cause of the ANC by us being able "to influence them", or are we legitimizing these institutions in the sense of them being able to say "we have consulted with the ANC" or the "the ANC is part of the process"?

It was felt that we should look at various types of engagements we are involved in, viz:

- social, informal meetings
- formal meetings
- addressing conferences, workshops, seminars
- taking up employment
- serving on Boards, panels, committees etc
- taking up consultancies, etc.

The People Shall Govern!

We would also have to look at the different levels at which these engagements occur, such as:

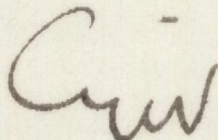
NEC/elected leadership level; Head of Department level; Departmental representatives; ANC staff members or individual ANC members.

The Heads of Department's Meeting of the 18th June, 1992, assigned the following four comrades to organise the Workshop: Shaheed Rajie (convenor); Andile Ngcaba, Ralph Ngijima and Frene Ginwala.

Tentatively the Workshop is scheduled for the week-end of 18-19th July, 1992, in Johannesburg and we envisage participation drawn from the NEC and all Departments and Regions (2 per Region). It would be useful if the Regions could start the process of selecting/preparing their delegates as soon as possible. A draft programme will soon be circulated.

To facilitate preparations please fill in the attached questionnaire by the end of June and return to Faith Mnisi (Phone: 3307178 ; Fax: 011-3334509). This would enable the organisers to compile a factual report of the actual state of engagement.

Yours in struggle,



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Cyril Ramaphosa
Secretary-General.

ENGAGEMENT QUESTIONNAIRE

1. NAME OF PERSON/DEPARTMENT/REGION:

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2. Please list engagements and frequency with Parastatals and Government-linked organisations/institutions such as IDT, TELKOM, Escom, FRD, CSIR, HSRC, DBSA, ARMSCOR, Municipalities, Tricameral, Bantustans etc. In each case indicate - who initiated contact; its nature (meeting, conference, lunch, etc), subject matter, level of participation and any other information of relevance.

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3. WHAT IS YOUR ASSESSMENT OF THESE CONTACTS, SPECIFIC AND OVERALL? WHAT ADVANTAGE DID THE ANC RECEIVE, AND HOW DID THE OTHER SIDE BENEFIT?

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4. STATE WHETHER YOU HAVE SERVED IN SUCH INSTITUTIONS OR IN THE FOLLOWING CAPACITY:

- i. Member of a Board of Trustees
- ii. Committee Member
- iii. Caucus
- iv. Joint Project
- v. Consultant