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**REPORT OF THE JOINT SECURITY MANAGEMENT COMMITTEE:  
21 DECEMBER 1991**

**PRESENT:**

J Kotane  
Lt. Col M W Ngobeni  
Cpt. M L Tlometsana  
D Patel  
Cpt. N Pretorius  
M G Kabingesi  
J Masilela  
M J Twala  
Major M C Phathlane

**A G E N D A:**

1. Composition of Joint Management Security Committee
2. Tasks fulfilled
3. Problems encountered
4. Recommendations

1. **COMPOSITION OF JOINT MANAGEMENT SECURITY COMMITTEE:**

- 1.1 The structure of the Joint Management Security Committee consisted of the following organisations and parties:

|            |                       |
|------------|-----------------------|
| SAP        | - Captain N Pretorius |
| Kwandebele | - Major M C Phathlane |
| Transkei   | - MG Kabingesi        |
| ANC        | - J Kotane            |
| SACP       | - J Masilela          |
| kWAZULU    | - Mr Masango          |

- 1.2 For practical and security reasons, more people were co-opted on to the Committee.
- 1.3 The co-opted members were:

|                            |             |
|----------------------------|-------------|
| Lt. Col. M W Ngobeni       | - Gazankulu |
| Cpt. M J Twala             | - Kangwane  |
| Maj Gen Membambula         | - Venda     |
| Dep. Commissioner Kwangela | - Qwa Qwa   |

2.0 **TASKS FULFILLED**

- 2.1 The purpose of the Committee was unclear. Consequently, some parties sent politicians to the Technical Committee and high ranking officers to do the groundwork.

3. PROBLEMS ENCOUNTERED:

3.1 Organisations must ensure that personnel sent for various functions have an aptitude in accord with these functions.

4. RECOMMENDATIONS:

4.1 An estimate formulation of functions should be supplied to security beforehand.

4.2 The basic security management functions must be consolidated in advance so that the planning implementation and control of various security activities can be done effectively and efficiently.

4.3 In future, in order to increase the Espirit de Corpse amongst the CODESA security, the members should be allowed to be together at least three days before the operation starts, in order to familiarise themselves within the area of operations and other members.